



MINUTES OF THE BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES, STATE OF CALIFORNIA

Sachi A. Hamai, Executive Officer-
Clerk of the Board of Supervisors
383 Kenneth Hahn Hall of Administration
Los Angeles, California 90012

At its meeting held October 17, 2006, the Board took the following action:

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Dr. Bruce Chernof, Director of Health Services, presented the attached report relating to the framework for the MetroCare option utilizing Harbor-UCLA for the management and medical leadership of the combined two hospital campuses of King/Drew and Harbor-UCLA Medical Centers, as the working model to respond to the Centers for Medicare and Medicaid Services' recent notice of termination for Martin Luther King, Jr./Drew Medical Center.

Congresswoman Juanita Millender-McDonald, Dr. Susan Kelly, President of Drew University, Dr. Ralph J. Di Libero, President of Los Angeles County Medical Association, April Lawrence representing Congresswoman Maxine Waters, Leannette Hill representing NAACP/CCAA, and other interested persons addressed the Board.

After discussion, on motion of Supervisor Burke, seconded by Supervisor Antonovich, unanimously carried, the Board took the following actions:

1. Instructed the Director of Health Services to submit the MetroCare Implementation Plan to the Centers for Medicare and Medicaid Services (CMS) and request a one year full-funding extension of \$200 million and one-time transition costs not to exceed \$50 million;
2. Instructed the Director of Health Services, in conjunction with the Executive Officer of the Board, to schedule a Beilenson Hearing for Monday, November 6, 2006 at 9:30 a.m. at the Kenneth Hahn Hall of Administration, in Hearing Room 381-B, located at 500 West Temple Street, Los Angeles;
3. Instructed the Chief Administrative Officer and Director of Personnel to review the MetroCare Organizational leadership structure and make recommendations regarding the adjustment of position classification and levels accordingly;

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4. Instructed the Chief Administrative Officer and the Director of Personnel to assist the Director of Health Services in the development of a staff reassignment plan for all King/Drew Medical Center (KDMC) employees with a competent or better performance evaluation;
5. Instructed the Chief Administrative Officer, the Director of Health Services, and Director of Personnel to develop a recruitment and retention program for staff accepting positions at the new Harbor-MLK Community Hospital (Harbor-MLK);
6. Instructed the Director of Health Services to report back in no more than 30 days on the budgetary impacts of MetroCare to include: 1) updated revenue and cost estimates related to the conversion of KDMC to Harbor-MLK, increased beds at Harbor-UCLA (H-UCLA) and other MetroCare service changes; 2) any budgetary adjustments at LAC+USC Medical Center (LAC+USC), Rancho Los Amigos National Rehabilitation Center (Rancho) and Valley Care/Olive View Medical Center (OVMC), including any projected increases in registry or other contracts;
7. Instructed the Director of Health Services, in conjunction with the Chief Administrative Officer and County Counsel to develop a highly-simplified, rapid contracting model to complete medical staff and other contracts in an expedited fashion and to return to the Board with the model, including all delegations of authority and other recommended actions necessary to implement the model;
8. Instructed the Director of Health Services to use the authority delegated to him pursuant to Los Angeles County Code Section 2.76.530 to execute contracts with private hospitals to absorb KDMC inpatients effective December 1, 2006 or sooner, if needed;
9. Instructed the Chief Administrative Officer to expedite the H-UCLA Operating Room and Emergency Room Expansion Project and to promptly review any other capital planning or equipment needs at H-UCLA directly related to the implementation of MetroCare;

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10. Instructed the Chief Administrative Officer, Chief Information Officer, Director of Internal Services, and Director of Health Services to develop an expedited Information Technology Workplan to bring up the new Harbor-MLK using the current H-UCLA platform in a timeframe consistent with the MetroCare implementation plan.

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Attachment

Copies distributed:

- Each Supervisor
- Chief Administrative Officer
- County Counsel
- Director of Health Services
- Director of Personnel